### Appendix A

#### PEOPLE, PROSPERITY, PLACE : LEWISHAM REGENERATION STRATEGY 2008 - 2020 IMPLEMENTATION PLAN 2011 - 2014 MONITORING REPORT

#### **Introduction**

People, Prosperity Place, the Lewisham Regeneration Strategy, sets out our vision for the future of the borough 2008 – 2020. It includes the projects and plans which are underway to deliver that vision. It is a broad, aspirational, strategic document which needs to be robustly monitored and evaluated as we deliver the projects and plans.

There has been a rolling programme of three year implementation plans to help us undertake that robust monitoring of delivery. This implementation plan, covering 2011-14, is structured around the three key themes of People, Prosperity and Place, and their key strategic objectives. The plan sets out clear actions and targets with measurable outcomes to demonstrate the impact of actions.

The plan set out clear actions and targets with measurable outcomes to demonstrate the impact of actions. It also incorporates the Equalities Impact Assessment action plan.

This monitoring report covers the delivery of the 2011/14 implementation plan.

Each action has been given a RAG rating - RED, AMBER, GREEN - and has a comment on progress

RED = work due to start and has not or was seriously delayed in starting

AMBER = work underway and on time or slightly delayed. Action not yet completed because not yet due to have been completed. GREEN = work completed and done within timescale

# PEOPLE, PROSPERITY, PLACE : LEWISHAM REGENERATION STRATEGY IMPLEMENTATION PLAN 2011 – 2014 MONITORING REPORT

#### **KEY THEME : PEOPLE**

**OUR VISION :** By 2020, Lewisham will be home to creative, diverse, cohesive and healthy local communities able to support themselves, act independently and engage actively in partnerships to ensure local people of all ages benefit from regeneration. We will achieve this through the objectives set out below.

**OBJECTIVE 1 :** Diverse and cohesive communities - to celebrate Lewisham's diverse communities and strengthen community cohesion **OBJECTIVE 2 :** Healthy communities - to reduce health inequalities and encourage healthy lifestyles

**OBJECTIVE 3**: Young communities – to invest in Lewisham's children and young people

**OBJECTIVE 4** : Creative communities – to support and develop creativity in local people

ACTIVITY	MEASURABLE OUTCOMES AND TIMESCALES	CURRENT STATUS [RED/AMBER/GREEN) AND COMMENT ON PROGRESS
1. Work towards the successful delivery of the Comprehensive Equalities Scheme	<ul> <li>To be monitored annually:</li> <li>progress against the council's equality objectives (to be signed off in March 2012).</li> <li>progress against equality objectives</li> </ul>	<b>Green</b> CES annual monitoring report and update 2012/13 was signed off by the Safer, Stronger Select Committee on 26 February 2013. The 2013/14 report will be signed off on 25 February 2014.
2. Ensure that equalities monitoring complies with the requirements of the Equality Act 2010 and the business needs of services	<ul> <li>To be monitored annually</li> <li>increased awareness and management of issues and risks affecting equality groups</li> <li>increased fairness in decision making</li> <li>greater representation and participation in local decision making</li> </ul>	Green

3. Reduce Health Inequalities by improving the take up of immunisation and reducing the number of babies born with low birth weight	Increase uptake of MMR at age 2 to 91% by March 2013. 90% of women to access maternity services by their 12 <sup>th</sup> week of pregnancy by March 2012 A continually declining low birth weight, moving closer to the rates for London and England, achieving 7.2 % of infants weighing less than 2500g by March 2012.	Increase from 82.4% to 87.0% Latest Mar 2013 79.1 LBW 8.4% 2012
4. Raise Educational Standards for All	<ul> <li>56% of children to achieve at least 78 points across the Early Years Foundation Stage (EYFS) in March 2012.</li> </ul>	Green 68%
	<ul> <li>Continuous improvement of education standards at primary school level by SAT's, teacher assessments etc</li> </ul>	Green
	<ul> <li>Increase in the percentage of pupils who progress by 2 levels between KS1 and KS2 to 95% in English in March 2012, and 93% in maths</li> </ul>	Eng. 94% <b>Amber</b> (Writing 95.2%) Maths 92.7% <b>Amber</b>
	<ul> <li>82% of pupils to achieve Level 4+ at Key Stage 2 in English and maths in March 2012</li> </ul>	84% Green
	<ul> <li>Continued improving performance, with 47% of pupils achieving 2 or more A*-C grades in science GCSEs or equivalent by March 2012</li> </ul>	49.7% <b>Green</b> (Mar 13 39.8%)
	<ul> <li>56% of children to achieve 5 A*-C GCSEs including English and Maths in March 2012.</li> </ul>	56.0% <b>Green</b> (Mar 13 57.3%)
	<ul> <li>Continued closure of the attainment gap between underachieving groups and their</li> </ul>	2011/12 Green

	<ul> <li>peers in 2011/12.</li> <li>All schools to be good or outstanding as judged by Ofsted by summer 2012.</li> <li>Every pupil's learning and progress to be good or outstanding against national targets by summer 2012.</li> </ul>	85% <b>Red</b> 7% schools below NA from 13% <b>Amber</b>
5. Meet the needs of pupils with SEN and disabilities	Positive feedback received from families involved in the Multi Agency Planning Pathway (MAPP) process.	Formal process not in place for monitoring feedback around this specific element of the Children with Complex Needs service. A restructure of the wider service to be completed by Summer 2014 will ensure that parents and children across Social Care and Health can comment and evaluate the effectiveness of the support received. <b>Green</b>
6. Provide new school for 5- 19 year olds with Autistic Spectrum Disorder	Scheduled to open spring 2013	The new Drumbeat (Downham) ASD school opened in April 2013. The Drumbeat 14-19 provision has been moved to the Brockley site (previously Meadowgate primary school) which is undergoing a phased refurbishment due for completion in February 2014. <b>Green</b>
7. The expansion of Primary Schools to provide for increasing demand for school places	Requirements are met for the provision of primary school places in the borough for 2012/13 and 2013/14	Statutory Responsibilities met <b>Green</b>
8. Strengthen further youth participation and involvement	<ul> <li>Increase in the voter turn out for the election of the Young Mayor</li> </ul>	2011 – 42% 2012 – 52.8%

	<ul> <li>Increase in the number of young people involved in the Young Citizen's Panel (YCP)</li> <li>Increase in the number of young people volunteering, with 537 young people involved in volunteering</li> <li>1210 accredited outcomes achieved by Youth Support Services (YSS)</li> </ul>	<ul> <li>2013 – 48.7%</li> <li>Green Yearly variation in turn-out but general trajectory since 2004 is upwards</li> <li>Green - Currently the YCP has 560 members. This is lower than some previous years, but reflects ongoing work to ensure that the Panel is able to work effectively and influence change.</li> <li>39% 2012 Green (32.3% T35% 2013)</li> </ul>
9. Ensure that all children have opportunities to play and that all young people have a range of accessible culture and leisure activities available to them	Continue to increase the number of young people accessing summer programmes year on year Increase the proportion of young people who have participated in positive youth activities in 2012 Increase the numbers of children and young people who are satisfied with parks and play areas from the 2008 baseline of 54%.	Green
ACTIVITY	MEASURABLE OUTCOMES AND TIMESCALES	CURRENT STATUS [RED/AMBER/GREEN) AND COMMENT ON PROGRESS
10. Ensure that children and young people feel safe	Reduction in the number of children who have experienced bullying by 10% in 2012/13. 90% of schools to be judged as having good or outstanding standards of behaviour Reduce the number of children killed or seriously injured in road traffic accidents by 10% per year between 2012-2014.	Prim. 25% Sec. 32% <b>Green</b> 85.7% <b>Amber</b> 9.8% from 10.9% <b>Green</b> (NI48 3 yr ave)

11. Reduce youth crime and support young people who are the victim of crime	Reduce the number of first time entrants into the Youth Justice System aged 10-17 Reduce the disproportionally of the ethnic composition of young people in the YJS system Reduce the rate of proven re-offending by young offenders to 1.08 by March 2012	First Time Entrants – Green Lewisham YOS has seen a steady decline in the number of first time entrants since 2009. The Triage initiative has helped divert low level offenders from receiving a criminal conviction and has reduced the number of young people coming into the service. New counting rules were introduced in April 2011, whereby first time entrants (FTEs) are calculated by PNC (rate per 100,000 of 10-17 population) and the published FTE figure for the period July 2012 to June 2013 illustrates a continued decrease. When compared to the baseline figure for 2009/10 we see there has been a 48% decrease. For the same period in 2011/12 the data reflects the actual number of young people entering the youth justice system and shows the number is still in decline at a rate of 32%.
		<b>Disproportionality - Green</b> Lewisham YOS remains committed to addressing the over-representation of Black and Minority Ethnic young people in the youth justice system. To this end we aim to reduce the numbers of BME young people at each stage of the youth justice system, ensuring that the diverse needs of these young people are met. Additionally the YOS ensures best practice is evaluated and shared to improve learning for staff and partners.

		Youth – Reoffending - Green The data for this measure comes from the PNC and not from the YOS, and uses the same methodology for adults and young people. A rolling cohort is used that covers all young people in a 12 month period who received a pre-court or court disposal. This rolling cohort is created quarterly allowing for quarterly reporting. The re-offending rate predicted is 1.21 which is a decrease, and whilst the 12/13 figure is just an estimate, this trend is likely to continue as the average number of offences being committed per offender is decreasing. The rate at which re-offending is decreasing is now closer to that of the London re-offending average.
12. Support Local Assemblies	Within 2012/13, local assemblies will consider the implications of the Localism Act, specifically in relation to neighbourhood plans and how they may be implemented locally. Review through number of discussions taking place within local assemblies. Participation by Local assemblies to facilitate local community engagement in relation to regeneration activities in Lewisham.	In discussing and agreeing their priorities, local assemblies have taken account of the Localism Act. In Crofton Park the local assembly has worked closely with the local community to set up a neighbourhood forum with the aim of having an input into and influencing planning decisions in the area. It has applied to become the designated neighbourhood forum for Crofton Park ward, under the localism act. This would be the first neighbourhood forum to be designated in the Borough. In Grove Park, the Local Assembly facilitated the development of the neighbourhood forum by providing a structured opportunity for discussing the

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	possible role and remit of the forum. In future, the neighbourhood forum and the Assembly will work together to galvanise local community action. A number of assemblies have facilitated community engagement in relation to regeneration activities. For example, in Lee Green ward, the assembly provided the platform for grass roots community involvement in improving the Leegate Centre - a local, rundown shopping centre. Local people came together through the assembly, working together in the short term to improve the locality, which provided a co-operative approach to the longer term activity of
	influencing redevelopment and liaising with the developers about residents' concerns. At the same time, in Forest Hill and Sydenham, the local assemblies worked together with a range of local organisations to form a team which successfully bid for Portas Pilot 2 funding.
	Lewisham Central Assembly have received major presentations from developers and officers in the Regeneration and Resources Directorate in relation to Lewisham Gateway.
	In addition Evelyn Assembly have had discussions and presentations on a number of projects and issues including Convoys,

		Deptford Lounge and Deptford's wider regeneration. The assembly's focus on Convoys included a Convoys Wharf Assembly Sub Group of residents. <b>Green</b>
<ul><li>13. Cultural Olympiad Activities:</li><li>A) Deliver a comprehensive programme of activities for the Cultural Olympiad.</li></ul>	<ul> <li>Increased engagement in the arts and increased use of public libraries measured through the Active People survey. Specific targets include:</li> <li>Increase in residents singing</li> <li>Every child / young person to have a library</li> </ul>	<b>Every Child has a Library Card</b> A pilot funded by Arts Council England is being delivered to 12 Lewisham schools for a more ambitious, RFID enabled library card. This is to be rolled out from April 2014.
<ul> <li>B) Support voluntary sector organisations to deliver Olympic programmes.</li> </ul>	<ul> <li>card</li> <li>Increase in young people producing short films <ul> <li>target 100 young people over the 3 year</li> <li>period</li> </ul> </li> </ul>	<b>Festivals and Choirs</b> The Cultural Development team has continued to provide funding for festivals in Lewisham - £23,000 in 2013/14, contributing to 5 festivals around the borough.
	Improved mental health and well being of residents engaging in Cultural Olympiad programmes.	Development of community choirs has continued to take place. In October 2013, a training event took place supported by the BBC Singers for existing choir members and
	<ul> <li>Sustainable programme of activities as part of 2012 legacy. These include:</li> <li>A choir in every ward</li> <li>New festivals and events to develop into annual programmes (Lewisham Live (Lewisham's youth music showcase), Age to Age (intergenerational festival)</li> <li>Regular film events / activities for young people</li> <li>Increase in art in the public realm</li> </ul>	choir leaders. A successful bid for Arts Council funding has resulted in a series of temporary and public art installations taking place in 2013 and 2014, across 5 of the borough's parks and open spaces.

Olympics <u>Sing Out</u> : A borough-wide community singing initiative delivered in partnership with the BBC Singers, Trinity Laban and Lewisham Music Service. 12 new choirs were established and singing activity took place in every ward.
Big Dance:Building on the 2010 programme of dance flash mobs, an event took place in Lewisham Town Centre and three 'dance picnics' over the summer of 2012. 11,000 people attended the events and 1800 people participated in the programme.Film marathon:A 2 year, cross borough project providing 13-19 year olds with experience of filmmaking, marketing and event management. The final project involved a film marathon with young people producing 26 short films all shown at the Big Screen Lewisham Live: A three year project started in March 2010 to showcase the range, talent and diversity of young music makers in the borough. The youth music showcase began a one night event in 2010 and 2011. It 
reinvented podia were produced by 5 different creative organisations to animate the public realm. The Podium Project was awarded the Inspire Mark as an exceptional and innovative Olympic project. A new commission for

		Deptford reflecting urban youth culture was completed in September 2011. A temporary piece of public art was commissioned for the Big Screen in partnership with Deptford X. <u>Lewisham Libraries Service</u> co-ordinated a programme to encourage reading and creative writing and produced a living archive. <u>Support the voluntary sector</u> : The Arts Service provided a range of support for the voluntary sector including advice, partnership brokering, networking, marketing and funding. Three rounds of the Take Part Fund supported 14 projects. 160 events took place reaching over 10,000 people. The Festivals Fund supported Deptford X, Brockley Max and Sydenham Arts Festival. The Arts Service developed a number of programmes to improve access to the arts for disabled people including a training programme for arts organisations to support an enhanced cultural offer for disabled residents. <b>Amber</b>
14. Interventions for physical activity in place via Olympic legacy	<ul> <li>Measured by increase in numbers of residents on an annual basis</li> <li>Walking regularly</li> <li>Swimming for health</li> <li>Cycling for health</li> <li>Dancing regularly</li> </ul>	<ul> <li>Data is not captured to measure against a baseline position given in 2011. Progress is provided in the following activities .</li> <li>Every Child has a Library Card A pilot funded by Arts Council England is being delivered to 12 Lewisham schools for a more ambitious, RFID enabled library card. This is to be rolled out from April 2014. </li> </ul>

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15. Health promotion in libraries – Book Prescription scheme	10% increase year on year on baseline (March 2010)	The required target has been achieved. Additionally, Lewisham is leading nationally on the BoP scheme as part of the Universal Health Offer, setting new quality standards on the provision of health information delivered through libraries. <b>Green</b>
16. Improve the health of Looked After Children	Achieve a target score of 13 for Emotional and behavioural health of looked after children in March 2012 91% of Looked After Children (LAC) to receive their annual health/dental assessment by March 2012.	13.4 Amber
17. Further reduce teenage conceptions and reduce the rate of sexually transmitted infections.	To achieve a 56% reduction in teenage conception rates by end of 2012 . A reduction in the prevalence of Chlamydia in under 20 year olds in 2012.	
18. Reduce childhood obesity	<ul> <li>Improve the take-up of Free School meals to 85% of those eligible by Summer 2012 and 87.5% by Summer 2013</li> <li>Increase the % of pupils who take school lunches to 54% by Summer 2013.</li> <li>Increase the prevalence of breastfeeding at 6-8 weeks from birth to 75% by Mar 2012.</li> </ul>	80% from 79% Amber 54.6% from 53.9% Green Mar 12 87% Mar 13 85% Green

	• By March 2012 to reduce childhood obesity rates to 24% for year 6 pupils (age 11), and to 23.7% by March 2013.	23.3% from 25.0% Green
19. Health promotion in libraries – MacMillan Cancer Support pilot	In 2012 report after 6-months pilot of promotion and roll out across London Libraries Consortium	The report was delivered. And the roll out to London Libraries Consortium is at the planning stage. <b>Green</b>
20. Develop a programme of arts activities that improve health outcomes for older people.	Improved mental health and well being (using the Warwick Edinburgh scale)	The Older People's Arts Network (OPAN) has been developed as a network of older people's arts providers within Lewisham. The aim is to help find a way to articulate the local arts/culture/participatory offer for older people and improve the coherence of what is provided, sharing expertise, practice, research and training. <b>Green</b>
21. Deliver a programme of support for the voluntary arts sector to increase sustainability.	<ul> <li>2012 -2014 Monitoring number of training, information and networking events for the voluntary sector.</li> <li>Increase in the number of arts organisations securing funding through diverse funding streams including commissioning and personalisation.</li> </ul>	The Cultural Development team has been meeting with representatives of arts organisations to explore ways of increasing sustainability. This work is ongoing. A new arts network led by the Albany called 'What Next' was established in 2013. This is part of a national arts 'What Next' movement. A number of arts organisations have developed new services to meet the 'communities that care' agenda of offering alternatives for adult social care users. This has proved an opportunity to diversify their funding base. <b>Green</b>

22. Commission a support programme for individuals / organisations to establish new information learning opportunities in the cultural sector	2012 – 2014 Increase the number of residents undertaking informal learning in the cultural sector and improve the sustainability of new informal learning providers	their learning in areas where they have completed courses to a particular level and wish to continue to update and develop skills outside of Skills Funding Agency funding. These areas include Botanical Illustration, Clothes-making, Glasswork, Pottery, Printing, Tailoring and Upholstery. These have proved to be very popular and CEL has exceeded overall target numbers on these courses across the service. As at 14/01/14 there are currently 445 enrolments on programmes an increase of 291 enrolments or 188% from 2012/13 (154 enrolments for the whole academic year). These courses will continue to be offered to learners in 2014/15 and CEL is exploring other curriculum areas to widen this offer subject to learner feedback and demand. The provision will also improve the sustainability of CEL and learning opportunities for learners wishing to follow these programmes especially with the pressure on budgets over the coming years. <b>Green</b>
23. Develop Early Intervention Services	<ul> <li>In 2012 monitor performance on delivering</li> <li>Diversion from care</li> <li>Parenting and attachment</li> <li>School readiness</li> </ul>	These three outcome areas are now included in the contracts and service specifications for all Lewisham Early Intervention services including Children's Centres, Targeted Family Support and the Family Intervention Programme. Performance is regularly

		monitored on how these services are helping families to meet defined outcomes. A Payment by Results mechanism has been developed to incentivise providers. <b>Green</b>
24. Department for Work and Pensions (DWP) Families Pilot	3 year programme of delivery to support vulnerable families	This activity has been incorporated into Lewisham's response to the Troubled Families agenda and aligned with the outcomes and performance monitoring standards identified in no.23 above. <b>Green</b>

## PEOPLE, PROSPERITY, PLACE : LEWISHAM REGENERATION STRATEGY IMPLEMENTATION PLAN 2011 – 2014 MONITORING REPORT

#### **KEY THEME : PROSPERITY**

**OUR VISION :** By 2020, Lewisham will have a thriving, dynamic and creative economy. Lewisham's population will be well educated, highly skilled and successful, making an important contribution to the workforce both inside and outside of the borough. We will achieve this through the objectives set out below.

**OBJECTIVE 1**: Business enterprise and jobs growth – to provide access to jobs and business support for local people

**OBJECTIVE 2 :** Education and skills growth – to invest in education and skills

**OBJECTIVE 3**: Creative growth – to encourage and support creative businesses

ACTIVITY	MEASURABLE OUTCOMES AND TIMESCALES	CURRENT STATUS [RED/AMBER/GREEN) AND COMMENT ON PROGRESS
25. Business Enterprise	New Creative Industry Strategy agreed November 2011.	Business growth support for digital media business completed in 2013.
A) To provide support for new creative businesses to find business premises and to	In 2012, increase in the number of creative businesses supported with advice / Increase in the number of temporary projects taking place	Mapping of workspace for creative businesses completed March 2013.
explore the potential for temporary usage of space	In 2012, identify gaps in provision of business support to creative industries and develop partnerships to deliver	Support for creative businesses to relate from Faircharm Estate commended in December 2013.
B) Embed tailored support for the creative industries in the new GLE business support provision	this.	Feasibility study for meanwhile workspace in Catford for creative completed June 2013.
		Feasibility study for supporting a

		digital media hub completed December 2012. TOR agreed with Goldsmiths College to support local creative businesses. New Business Growth Strategy for 2013-2023 completed. This identifies new priorities for supporting digital media businesses. <b>Green</b>
26. Develop an area based community development model for the borough, providing support to grass roots community organisations and access to community premises		A strategy was developed to provide funding to community centres as the focus of community development within their localities. Funding is now provided for community development outcomes which are monitored as part of the Main Grants programme. <b>Green</b>
27. Reduce further the number of young people who are NEET, concentrating on the most vulnerable, hard to reach and those who may become NEET at age 17.	6 NEET (Not in Education, Employment or Training) traineeship programmes delivered to 60 young people 74% of care leavers to be in EET by March 2012 Increase the number of young offenders who are in suitable EET to 90% by March 2012.	80% 2013 from 66% 2012 <b>Green</b>

28. Raise Participation and achievement at age 19	<ul> <li>Achievement of a Level 2 qualification by the age of 19 to 84% by 2012</li> <li>Achievement of a Level 3 qualification by the age of 19 to 54% by 2012</li> <li>Inequality gap in the achievement of a Level 3 qualification by age of 19 to be reduced to 13% by 2012</li> <li>Inequality gap in the achievement of a Level 2 qualification by age of 19 to be reduced to 69% by 2012.</li> </ul>	YP           84%         Green           57%         Green           10%         Green           76% from 74%         Red
29. Establish Youth Task Force	Numbers of Young people in apprenticeships and job opportunities Young enterprise opportunities	The Task Force met during 2010 and published its final report to the Mayor and Cabinet on 19th January 2011. Information on numbers of apprenticeships and job opportunities is captured in the information in no.30 <b>Green</b>
30. Implement Local Labour and Business Scheme	By harnessing employment, training, apprenticeships, work placement opportunities with developers, the council and contractors on regeneration schemes within the borough. Monitor take up level at key milestones in scheme through to 2014.	<ul> <li>Between April 2011 and December 2013 the following outputs were achieved;</li> <li>505 jobs were advertised through the scheme</li> <li>15 apprenticeships secured</li> <li>3 apprenticeships safeguarded</li> <li>5 Work placement undertaken</li> <li>135 jobs secured</li> <li>174 training places offered</li> <li>1 job fair delivered having 50 organisations representation and nearly 1500 visitors to the event. On offer alongside jobs,</li> </ul>

		<ul> <li>training and work were 2 CV Clinics, workshops and online job search room.</li> <li>1 Business to Business (services to the construction industry) event held with 19 organisation represented with over 70 local businesses visiting.</li> </ul>
31. Develop and promote Lewisham Service Providers Forum	Monitor in 2012 through level of annual membership, number of events and attendance. ongoing supporting local service providers to develop partnership working and improve referrals and signposting of customers to support their progression into training and employment	Between 2011-13, 24 monthly newsletters have been published. The Lewisham Service Providers Forum has facilitated 8 meetings, 2 annual major events and 27 awareness raising workshops for frontline staff supporting residents in Lewisham. 13 small grants have been awarded to Lewisham organisations to build their capacity to deliver local services. There is currently over 200 services and organisations and 500 individuals on the LSPF mailing list. <b>Green</b>
32. Deliver Family Budgets pilot to support workless families into work	Monitor positive outcomes and level of family engagement on annual basis from 2012	151 individuals signed up to the project, representing 105 families. Of these, 18 found sustainable jobs (over 16 hours per week for 6 months), with a further 18 in work but not yet past the 6 month threshold. 28 individuals

		achieved 3 progress measures, moving them closer to employment. Broken down into years: In 12/13 there were 94 attachments, 6 progress measures and 5 jobs claimed In 13/14 there were 57 attachments, 22 progress measures and 13 jobs, with 13 more jobs to claim in 13/14 Up to 5 additional jobs have been achieved, but won't reach the threshold for claiming before the end of March. <b>Amber</b>
33. Arrange Business Awards	Complete annual rolling programme of events scheduled until 2013	Six rounds of the business awards held in 2012 and 2013. 12 businesses received awards. Including awards for Best New Business, Best Growth Business Best Digital Media Business and Best Social Enterprise. <b>Green</b>
34. Provide local procurement support to businesses via Local Labour and Business Scheme	Measure on an annual basis through value and numbers of contracts awarded to Lewisham businesses	A programme of Local procurement support was delivered through the Businesses Advisory Service and the Local labour and Business Scheme. Between April 2012 and December 2013 140 SMEs helped to become fit to supply, 40 submitting PQQs and £4M awarded to local SMES. Between April 2011 and Dec 2013 the

	following outputs were achieved specifically through the Local Labour and Business Scheme opportunities; 33 business contracts were awarded to the total value of £6,358,542 <b>Green</b>
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#### PEOPLE, PROSPERITY, PLACE : LEWISHAM REGENERATION STRATEGY IMPLEMENTATION PLAN 2011 – 2014 MONITORING REPORT

#### KEY THEME : PLACE

**OUR VISION :** By 2020, Lewisham will provide a high quality of life for all residents through attractive, liveable, accessible and safe neighbourhoods along with the provision of high quality facilities and town centres that meet the needs of the community. We will achieve this through the objectives set out below.

**OBJECTIVE 1**: An evolving environment – to ensure that new development is to the highest standards of design and sustainability

**OBJECTIVE 2 :** A liveable environment – to provide decent homes for all residents

**OBJECTIVE 3** : A protected and managed environment – to protect and manage the special areas of Lewisham

**OBJECTIVE 4**: An accessible environment – to provide accessible, convenient and safe transportation networks

**OBJECTIVE 5** : A safe environment – to reduce crime and improve community safety

ACTIVITY	MEASURABLE OUTCOMES AND TIMESCALES	CURRENT STATUS [RED/AMBER/GREEN) AND COMMENT ON PROGRESS
35. Improving the public realm in predetermined locations across the borough	In 2012 progress improvements to Brockley Cross including double mini roundabouts, public realm improvements, and resurfacing of footways	Transport - Completed 2012/13. <b>Green</b>
	Highway and footway improvements in Ladywell Village including road narrowing and creating parking for shoppers	Completed 2013/14. <b>Green</b>
	Works to Sydenham high street during 2012 and early 2013 to create a more pleasant environment for pedestrians and shoppers, without adversely affecting the flow of traffic	Completed 2013/14 <b>Green</b>

	Progression of the transfer of Besson Street Gardens to New Cross Gate Trust through the Council's Community Asset Transfer Programme in 2012. New Cross Healthy Living Centre – Trust and Council working closely together to review development options, dependent on the outcome , the aim is for a scheme delivery date of 2015.	Completed 2012 Green Development proposals progressing. Revised completion date for phase 1 2017, and Phase 2 January 2019. Amber
	Reinstatement of public access to an improved Bridge House Meadows including completion of a new underpass link from Rollins Street adjacent to the site of the proposed Surrey Canal Station.	Completed 2013 <b>Green</b>
<ul> <li>36. Development of the five strategic sites identified in the LDF Core Strategy:</li> <li>Convoys Wharf Surrey Canal: London's Sporting Village Deptford Wharves Plough Way Lewisham Gateway</li> </ul>	<ul> <li>Progress on delivery of schemes as measured by:</li> <li>Planning permissions granted</li> <li>Phases completed</li> <li>New homes built</li> <li>Non residential floorspace built</li> <li>Section 106 money collected and allocated</li> </ul>	<b>Convoys Wharf</b> – Plans were submitted to the Council in April 2013 for the comprehensive redevelopment of the site including up to 3500 new homes, space allocated for shops/restaurants/ cafes/hotel, public open spaces, public transport improvements and various other amenities. In October 2013, the Mayor of London decided to take over and 'call in' the planning application.
		<b>Surrey Canal</b> – outline planning permission was granted by the Council in 2012 for an improved setting for Millwall football stadium, up to 2400 new homes, 1500 permanent new jobs (plus an extra 450 construction jobs during building), improved connections and open spaces,

and new community facilities. Detailed Phase 1 plans are to be submitted in 2014 and around 260 of the total number of homes could therefore be delivered by circa 2016.
<b>Deptford Wharves</b> – outline planning permission was granted in 2012 for 905 homes, commercial/office space, and potentially a doctors' surgery and a police facility. The developer is in discussions with a potential development partner. If work begins in the near future, the scheme could deliver circa 300 homes by 2017.
<b>Plough Way</b> – Made up of a number of smaller development sites, which in total could deliver circa 1400 new homes. Circa 795 of these could be complete by 2016.
<ul> <li>Construction on Marine Wharf West is well underway, with a 1<sup>st</sup> phase - including 71 new homes and commercial premises - already complete, and 2<sup>nd</sup> and 3<sup>rd</sup> phases - including 78 units provided as an 'extra care' facility, plus further homes and commercial premises – underway.</li> </ul>
<ul> <li>An application for 183 new homes and business space on Marine Wharf East has been submitted for</li> </ul>

approval. Plans for Cannon Wharf were approved in 2012 and development has commenced on the first phase of the 679 new homes, a purpose- built business centre and a children's nursery, and landscaping.
Lewisham Gateway, the single largest development within Lewisham town centre, involves the removal of the roundabout opposite Lewisham station, to be replaced by a new road layout and a new development that connects the existing town centre with the railway and DLR stations and a relocated, larger bus stand. When complete, the newly-created site will be the location for shops/ restaurants/bars, leisure facilities, up to 800 new homes, and public open spaces. Outline planning permission for Lewisham Gateway was granted in 2009, and in spring 2013 the Council approved detailed plans for the first phase of the development including much of the area currently occupied by the bus stand, and the realignment of the roads and rivers. This phase is programmed to deliver 193 homes by 2016. Total non residential floorspace for the five schemes is approximately 174,000 sq m.

		Total s106 contributions negotiated on the four sites approved are £34.3m of which payments of £1.06m have so far been triggered. Amber
37. Catford Town Centre	Commercial deal: phase 1	Commercial deal: phase 1 / vacant
Regeneration	Deals completed with key landowners/tenants	possession: phase 1 / Masterplanning /
	2012	Council offices
	Masterplanning	Amber
	Consultation completed in 2012 and Design Development Brief presented to Council By 2014 Improved access to transport links and Urban design to increase safety Milford Towers decant All residents (254 tenants, 22 leaseholders) successfully re-housed and vacant possession of estate achieved by 2014 Catford Broadway Improvements By 2014 provide new public realm, leading to increased footfall Business stability/turnover improves and improved	Under a timetable agreed by the Mayor in April 2012, officers have been working towards a target vacant possession date for the Catford Centre and Milford Towers site of late 2015. However, this will require revisiting the overall approach for the transformation of Catford town centre, including whether a phased approach should be taken, or any development package includes all key sites within the Council's ownership.
	market; capacity, facilities and occupation By 2012 / 2013, Local Labour agreements in place / local people engaged in activities <u>Vacant possession: phase 1</u> Vacant possession of commercial units in shopping centre by 2014	At the end of 2013, the Council conducted a 'market exploration' exercise with a wide range of developers, architects and consultants who shared their ideas about how the Council might progress the
	Council offices	regeneration of the town centre. The
	Planning approval by 2014	feedback received was very varied, and
	Catford economic development strategy 2012-2014	over the next few months will be reviewed

	Continued work on local labour agreements, together with ongoing support for local businesses during regeneration programme	as part of the consideration on the way forward for Catford. The intention is to have a proposed strategy for the transformation of Catford to be discussed/approved by Members in Summer/Autumn 2014. <u>Milford Towers decant</u> <b>Amber</b> 192 tenants have been re-housed since the start of the decant in April 2012. The Council's timeframe for seeking vacant possession of Milford Towers has currently been extended until the end of 2015 and vacant possession will be progressed in line with the timescales for the wider scheme. <u>Catford Broadway Improvements</u> <b>Green</b>
		Refurbishment of Catford Broadway is on target for completion in spring 2014.
38. Deptford Town Centre	With the opening of the new building for Tidemill	Deptford – Amber
Regeneration	Primary School and the Community Facilities in Deptford Lounge in 2011, the final external works	Officers are nearing the end of a
	to Giffin Square will be completed in 2012.	competitive dialogue process to select the preferred developer for the Deptford
	As part of the new development new art studios and	Southern Housing sites of Reginald Road
	art gallery units will be completed early 2012.	and Amersham Vale. Mayor and Cabinet (contracts) are to agree the preferred
	Housing options for the future of the southern site	bidder in February 2014 which will set out
	and the old Tidemill School premises are to be developed by the Council 2012-2014.	the key aspects of the schemes.

	New Deptford station is due for completion early 2012. (Other related work will take place until mid-2012.)	Subject to planning approval, the building of new homes should start in summer 2015. <b>Amber</b>
		With the opening of the new building for Tidemill Primary School and the Community Facilities in Deptford Lounge in 2011, the final external works to Giffin Square have now been completed. <b>Green</b>
		As part of the new development new art studios and art gallery units have been completed.
		Housing options for the future of the southern site and the old Tidemill School premises are being developed by the Council during 2014.
		The new Deptford station was completed in early 2013. <b>Red</b>
		The development by Cathedral adjacent to the station should commence early 2014. <b>Green</b>
39. Lewisham Town Centre Regeneration	Lewisham Town Centre Area Action Plan (since renamed as the Lewisham Town Centre Local Plan) completed and adopted by end of 2013.	Lewisham Town Centre Local Plan approved for adoption February 2014.
	Eastern site of 'Renaissance' development to be completed and occupied by end of 2014 (following	The completion of Silkworks and Silvermill in 2012 created a new residential

	<ul> <li>on from a spring 2013 opening for the leisure centre); Blocks D and E to be under construction by 2014, in order to meet planned completion date for the entire development of 2015.</li> <li>Completion of Silvermill development, Connington Road mid 2012</li> <li>Progress on delivery of other town centre schemes as measured by: <ul> <li>Planning permissions granted</li> <li>New homes built</li> <li>Non residential floorspace built</li> <li>Section 106 money collected and allocated</li> </ul> </li> </ul>	neighbourhood, comprising around 450 new homes, in the area north of Lewisham station. The Renaissance development is proceeding well. Over half the 788 new homes are complete with the final blocks now under construction, Glass Mill Leisure Centre opened June 2013 and was named Best Built Project at the 2013/14 London Planning Awards. Two sites in Thurston Road and three in Lee High Road are also underway. Total s106 contributions negotiated on these sites are £2.2m of which payments of £2.04m have so far been triggered.
40. Increase supply of good quality housing, through new build via partnerships with RSLs, Homes and Communities Agency and the private sector	Progress against delivery target of 1,088 new self- contained dwellings per annum. Phases 1 & 2 of Heathside & Lethbridge regeneration – 188 new homes by autumn 2012 plus another 140 by spring 2012 Phase 1 of the Excalibur estate regeneration comprising 48 units anticipated by March 2015. 204 new units on the Kender estate anticipated by March 2015 Final phase of the 10-year redevelopment of the Silwood estate to be completed in 2012, providing a further additional 146 new homes.	According to tables published by the DCLG, Lewisham produced the highest level of GLA funded affordable homes in London for 2012/13. Lewisham Town Centre AAP approved for adoption February 2014. The completion of Silkworks and Silvermill in 2012 created a new residential neighbourhood, comprising around 450 new homes, in the area north of Lewisham station. The Renaissance development is proceeding well. Over half the 788 new

homes are complete, Glass Mill Leisure Centre opened June 2013 and was named Best Built Project at the 2013/14 London Planning Awards.
Two sites in Thurston Road and three in Lee High Road are also underway.
Total s106 contributions negotiated on these sites are £2.2m of which payments of £2.04m have so far been triggered. <b>Green</b>
Phases 1 & 2 of Heathside & Lethbridge regeneration – Achieved – <b>Green</b>
Phase 1 of the Excalibur estate regeneration – <b>Red</b> The first phase of building works has been delayed by several issues including, the remaining occupation of 1 tenant. The Council and L&Q continue to work together to seek start on site. The demolition and build programme is a little over a year so completion could be a late spring/ summer 2015 subject to the approach taken to the above issues. The Silwood Regeneration Scheme is now
complete. <b>Green</b> The final phase of Kender is on site for completion of the affordable homes in March 2015. <b>Green</b>

ACTIVITY	MEASURABLE OUTCOMES AND TIMESCALES	The council has achieved planning permission for its first direct development at Mercator Road – 6 new houses for people in housing need. <b>Green</b> <b>CURRENT STATUS</b> <b>[RED/AMBER/GREEN) AND COMMENT</b> <b>ON PROGRESS</b>
41. Complete delivery of Lewisham's Decent Homes Strategy	Lewisham Homes have received confirmation of funding for the next two years and indicative funding for a further two years.	Full funding of £94.5million was secured for the 4 year programme. This will enable 5,980 homes to receive decent homes works. At the end of the current programme it is estimated that approximately 20% of the stock will remain non decent. LH's is on track to deliver this. A bid will be submitted for additional funding in 15/16 to reduce non decency levels to below 10%. <b>Green</b>
42. Meet the housing needs of young people and families.	100% of Care Leavers in suitable accommodation	87% 2013 from 96% 2012 <b>Red</b>
43. Deliver new Surrey Canal Road Station	Station shell constructed and preliminary design work for the fit out of the station delivered as part of East London Line Phase 2 by end 2012. Timetable established for delivery of fit out and opening of station in relation to commencement of adjacent development.	Completed 2012. Green
44. Ensure effective Asset management Planning across the public sector	The development of joined up asset management planning with public sector partners to determine effective use of land and buildings and delivery of	New Governance and management arrangements to enhance and improve collaborative working are being established

	joined up services including need for social infrastructure to meet demands of population growth. Participation in Lewisham-wide Asset Management Board meeting every 6 months attended by Lewisham Hospital, Health providers, Goldsmith's, Lewisham College and Lewisham Homes. All public sector assets to be mapped & opportunities for collaboration identified at regular meetings.	as part of refresh approach to Lewisham's Management of Assets in 2014. Mapping and data collection of assets to inform Lewisham's strategic approach to asset management to be concluded in 2014. <b>Green</b>
45. Ongoing applications for European funding.	Measured through the numbers of funding meetings/applications/projects in 2012. Projects include - Inter Cultural Cities network – establishing how Council can fully implement and influence findings of this Council of Europe European Commission project. Project currently looking at testing and adapting indicators to prove benefit of a diverse community to Europe's cities	To date participation in the ICC network has led to 2 new funded projects; DELI (Diversity in the Economy and Local Integration) and SAFE (School Approaches for Family Empowerment), as well as links with the Seine-Saint-Denis area of NE Paris, which has already led to discussion regarding a number of joint project applications. With the agreement of the 2014-2020 EU budget new priorities are going live. It is anticipated that these will provide a number of additional opportunities for funding. <b>Green</b>
46. To ensure that reduction & reuse is the norm replacing the current 'throw away' culture. To raise awareness and encourage participation of recycling and waste reduction/prevention activities	<ul> <li>Annual monitoring of:</li> <li>% of household waste sent for reuse, recycling and composting;</li> <li>% of municipal waste landfilled;</li> <li>Residual household waste per household (KG);</li> <li>% of people satisfied with recycling.</li> </ul>	This rating is because this work is always ongoing. Established campaigns include The Love Food Hate Waste Campaign and Home Composting initiatives, which continue to be promoted through awareness raising and workshops to encourage a reduction of

		organic waste in the black bin as well as encouraging people to properly store food, ultimately saving householders money. The Real Nappies campaign ensures the use of real nappies, which further reduces waste in the black bin. <b>Amber</b>
47. To deliver the Cleanest Street programme in partnership with other stakeholders	<ul> <li>Bi-monthly meetings for the on-going programme;</li> <li>Acceptable levels in street cleanliness measured monthly;</li> <li>Enforcement activity monitored monthly;</li> <li>Independent cross-borough monitoring thrice yearly;</li> <li>% of people satisfied with streets cleansing;</li> <li>Performance against that years Cleanest Streets Programme objectives.</li> </ul>	This rating is because this work is always ongoing. Ongoing Cleanest Streets meeting held with sub groups for the Responsible Retailers Agreement project, which has shown improvements in the Deptford High Street area. Independent cross borough monitoring has been ongoing and enforcement activity and levels of street cleanliness are monitored on a monthly basis. Additional areas of work include participation in the London wide Capital Clean Up Campaign, awareness raising campaigns and Community Payback project who assist with street cleansing activities. <b>Amber</b>
48. To increase the number of Green Flag awards for Parks by one new award each year to reach the target of 13 flags by 2014	12 flags for 2012; 13 for 2013 and 14 for 2014	<b>Green</b> 13 achieved in 2013 plus 5 community green flags. 14 applications for 2014

49. To provide new provision for youth and community – My Place in Sydenham	Completion of new facilities by December 2012 The monitoring and realisation of project benefits.	Green Opened March 2013 Awards Achieved Civic Trust Award New London Award - NLA Place Making Award
50. Improve Parks and Open Spaces	<ul> <li>Aim to raise the quality of the four parks identified in the Open Space Study as "average" to a minimum of "good" standard – Quality survey to be retaken in 2013</li> <li>Manor Park - The provision of a new bridge across the Quaggy river, create a new entry point into Manor Park - scheduled for completion Spring 2012</li> <li>Beckenham Place Park -2012 Progression of arrangements for new lessees to maintain the Mansion House</li> </ul>	<ul> <li>Red <ul> <li>Reductions to the parks budget have meant this proposal is on-hold</li> </ul> </li> <li>Green <ul> <li>Manor park bridge completed and open to the public</li> </ul> </li> <li>Amber <ul> <li>New proposal to apply in 2014 to Heritage lottery in order to restore the historic landscape and the listed buildings.</li> </ul> </li> </ul>
ACTIVITY	MEASURABLE OUTCOMES AND TIMESCALES	CURRENT STATUS [RED/AMBER/GREEN) AND COMMENT ON PROGRESS
51. The new provision of Forest Hill Swimming Pools	Completion in 2012 of the new facility which will provide two swimming pools, health and fitness suite, studios, community room and café. The construction includes the restoration of the Victorian façade and its integration into the new building. The project aims to deliver a range long-term benefits for the local community.	September 2012.

52. To work with commissioners of new public art and new developments to ensure that any creative intervention follows the Public Art Strategy.	<ul> <li>Increase in quality of public art commissioning during 2012 .</li> <li>Monitoring agreed maintenance programmes for newly commissioned works.</li> </ul>	Secret Garden project at green spaces along the Waterlink Way Green
53. Build on role of open space in sustaining health and well being.	<ul> <li>Promote healthy walk programmes – number of walks (annual)</li> <li>Continue to improve children's play and adult activity – number of new facilities (annual)</li> <li>Increase the number of holiday activity programmes – number</li> <li>Increase opportunity to take part in active sports in parks – number of participants (annual)</li> </ul>	Application to Reaching communities Big Lottery to create 4 Healthy Lifestyles hubs at Mayow park, Hilly Fields, Deptford park and Mountsfield park Walking for Health programme provides a programme of 13 weekly walks and over 600 walks on an annual basis. In 2013 TeachSport was funded to deliver family sessions in 20 parks across the borough during school holidays. The activities are designed to develop basic core skills such as agility, balance and co- ordination. Advice is provided on various issues including; healthy living, child obesity prevention and physical play in the home, as well as giving advice on access to sports clubs and courses in the local area. <b>Green</b>
54. Work to keep Lewisham clean and free of litter, with focus on key road cleaning and town centres, utilising street monitoring data as management tool to deliver targeted and focused service	<ul> <li>Bi-monthly Cleanest Streets meetings;</li> <li>Acceptable levels in street cleanliness measured monthly;</li> <li>Independent cross-borough monitoring thrice yearly;</li> <li>% of people satisfied with streets cleansing;</li> <li>Performance against that year's Cleanest</li> </ul>	This rating is because this work is always ongoing. See notes in 47 above. Amber

improvements	Streets Programme objectives.	
55. Deliver Building Schools for the future Programme (BSF)	<ul> <li>Redevelopment of Addey &amp; Stanhope Secondary school - completion of works scheduled for autumn 2012</li> <li>Provision of a new all age School in Lewisham Town Centre - Prendergast Vale College - to open September 2012</li> <li>The redevelopment of Sydenham Girls Secondary School Financial Close to be achieved in May 2012</li> <li>New premises for Deptford Green Secondary school scheduled for completion autumn 2012</li> <li>The refurbishment and part re-development of Prendergast Hilly Fields College to be completed by September 2013</li> </ul>	<ul> <li>Redevelopment of Addey &amp; Stanhope</li> <li>Secondary School – works to refurbish existing buildings and deliver a new build block which incorporates a sports hall, dining and kitchen facilities, and a learning resource centre were completed in Autumn 2012. Green</li> <li>Provision of a new all age School in Lewisham Town Centre – Prendergast Vale College was completed in September 2012 incorporating the listed Lewisham Bridge primary school building into the new facility. Green</li> <li>Redevelopment of Sydenham Girls School – financial close was delayed until May 2013 due to an unsucessful application to list one of the blocks ear marked for demolition. Construction works to deliver two new teaching blocks and refurbish the existing Edwardian building are now underway. The redevelopment is due for completion by December 2016. Amber</li> <li>New premises for Deptford Green School - previously split across two sites, Deptford Green has been amalgamated</li> </ul>

		<ul> <li>into a single new building which was opened in September 2012. Green</li> <li>Prendergast Hilly Fields College – works to refurbish and part re-develop the college were completed in September 2013. Green</li> </ul>
		<b>Brent Knoll School</b> – financial close was achieved in December 2013. The new build school is due to be opened in Spring 2015 providing specialist facilities to meet the needs of children with social, communication and interaction difficulties. <b>Green</b>
56. Primary Capital Programme - to provide new Primary School premises	Brockley (Beecroft Garden) Primary School's new building to be finished by January 2012, with the demolition of the old building and landscaping works completed for September 2012. Gordonbrock Primary School- new school premises to be completed by April 2012.	Green Completed Green Completed
57. Multi-Agency teams to respond more rapidly to emerging "hot spots" of anti- social behaviour	2012-2014 Reduction of ASB and low-level offending, as measured through Problem-Solving processes. Increased visible presence of uniformed officers, appropriate adults or youth workers in town centres at targeted times and locations.	Walking for Health programme provides a programme of 13 weekly walks and over 600 walks on an annual basis. In 2013 TeachSport was funded to deliver family sessions in 20 parks across the borough during school holidays. The activities are designed to develop basic core skills such as agility, balance and co- ordination. Advice is provided on various issues including; healthy living, child

		obesity prevention and physical play in the home, as well as giving advice on access to sports clubs and courses in the local area. <b>Green</b>
58. Link regeneration programmes in with the Council CCTV provision for increased security and surveillance	In 2012 increased partnership working on Regeneration Programmes to ensure provision is targeted. Monitor longer term level of reduction in crime in regenerated areas.	Resources and Regeneration now regularly consult with the Crime Reduction Service and the CCTV manager on any proposed developments (over three stories). This partnership working endeavours to make sure that no changes to the skyline within the borough effect the transmission of the CCTV signal. Regeneration also now consult with the CCTV manager with regards to large developments such as new residential homes with public housing and retail parks where access is open to the public. The need for Public Realm CCTV is assessed and will be included within the section 106 requirements. The Crime Reduction Service continues to work with Police and other key partners in monitoring longitudinal crime levels following the introduction of these developments. Example of this: Loampit Hill development with Barretts. Because there is a public leisure centre and public housing on the site, under section 106, Barretts were required to work with the Council's Crime

Reduction and CCTV Service. The CCTV Manager specified the system needed and detailed how it would link to the Council's system. Barretts then provide and installed the equipment and now the Council are able to monitor the location with 24/365 CCTV. We are currently working with planning to install public realm CCTV at the Bell Green retail park, again this is being
Bell Green retail park, again this is being paid for by the developer of the site under section 106. Amber